



Executive Summary

South Mountain Development Group Proposal for South Mountain Freeway Corridor | South Mountain Development Group (SMDG) submits this proposal to the Arizona Department of Transportation (ADOT) to provide development services for the South Mountain Freeway under a public-private partnership (P3). The Project consists of a new 23-mile freeway connecting the Interstate 10 (I-10) Maricopa Freeway and the SR 202L Santan Freeway in the Southeast Valley with the I-10 Papago Freeway in the West Valley.

SMDG is a consortium comprised of long-time Arizona design and construction firms and project finance specialist firms who bring solid capabilities, P3 experience and financial strength. SMDG is led by the following firms:

- Kiewit Development Co.
- Kiewit Infrastructure West Co.
- Sundt Construction, Inc.
- Parsons Corporation

The primary goal of the proposal is to provide value to ADOT and the people of Arizona by exploring concept definition, scope and financial solutions to advance the Project's development. Through this process, SMDG will partner with ADOT and the project stakeholders to:

- Examine delivering the entire corridor at a lower cost and ahead of the current planned schedule, while ensuring industry standards for safety and operation
- Develop potential cost savings through the application of design, construction and life-cycle innovations
- Explore private sector investment and financial solutions that may maximize the use and allocation of limited public funds with no tolling or additional user fees
- Offer flexibility to adapt to changes in project concept, with no involvement in the environmental process or selection of the project alignment
- Provide significant subcontracting and job opportunities for local contractors to ensure the greatest benefit to the local economy and taxpayers

The South Mountain Freeway is a critical project to the region and its economic recovery. It has been on the books for thirty years and has been part of a regional freeway plan approved on two separate ballot measures, first in 1985 and again in 2004. Early delivery of this Project will reduce congestion, create an economic boost by generating much needed construction jobs and provide a long awaited route to bypass downtown Phoenix.

SMDG is an unparalleled team with the qualifications and experience to offer and meet the terms of this proposal. Our long-term history in Arizona uniquely positions our team to introduce ADOT to a P3 solution for this transportation project.