



**Arizona Department of Transportation**  
**Transportation Services Group**  
1135 N. 22<sup>nd</sup> Ave. 2<sup>nd</sup> Fl. Phoenix, Arizona 85009

**Janice K. Brewer**  
*Governor*

**John S. Halikowski**  
*Director*

**John H. Nichols**  
*Deputy Director*

May 17, 2013

RE: DBE Goal Assessment  
PSRTS09C  
SH17 (PAG TIP 80.09)  
Golf Links Road/La Paloma Academy Pedestrian Signal 8100 Block E. Golf Links Road, Tucson AZ

The DBE Goal assessed for the above referenced project is 5.25%. DBE availability has been identified in the following categories:

- Bank Protection
- Clearing And Grubbing (Not Inc. Tree Removal)
- Contractor QC
- Curb, Gutter, Sidewalk, Driveways
- Landscaping, Irrigation
- Permanent Pavement Marking
- Railing
- Removals
- Signs
- Traffic Control (Not Inc. Law Enforcement)
- Traffic Signals, Lighting, Fms

DBE availability is based on the Arizona UCP directory, which can be searched by specialty and/or NAICS code at <http://www.azdbe.org>.

NOTE: If you are a sub-recipient of federal aid from ADOT for an A&E Project, please forward this DBE Goal Assessment to Pettie O. Penn Contract, Compliance Officer, Engineering Consultants Section at [PPenn@azdot.gov](mailto:PPenn@azdot.gov).

There are no requirements for On-the-Job Training.

If you have any questions regarding this assessment, please contact the ADOT Business Engagement & Compliance Office at (602) 712-7761.

Sincerely,  
**Charlene Neish**  
Contractor Compliance Program Manager  
Arizona Department of Transportation  
Business Engagement & Compliance Office