

Supplemental Services Project Management Group Temporary Part-Time Project Delivery Manager(s)

Contract Number: 2025-003 | September 5, 2024



Dear Selection Panel Members:

AECOM Technical Services, Inc. (AECOM) understands ADOT's vision to safely connect people and strengthen the economy, which is reflected in your dedication to implementing the Statewide Transportation Improvement Program. The Project Management Group has used consultants for many years as supplemental staff to support project management and delivery. Our staff have previously served in this capacity, and we are interested in being selected for this contract to continue supporting your team.

We propose **Jennifer Bixby, PE, PTOE**, to serve as contract manager and project principal. Jenny has 30 years of experience and brings a proven track record of successfully delivering projects for ADOT both as a project manager and project principal. She commits the key personnel identified herein to the extent necessary to meet your quality and schedule expectations.

AECOM has a long history working with ADOT and delivering a variety of projects. Our staff are familiar with your processes, procedures, and guidelines and bring the necessary project management skills to successfully perform as part-time supplemental service project delivery managers (PDMs). We have identified the following qualified available staff to support to your team: **Matt Bondy, PE; William Hye, PE, PMP; Craig Ricketts, Jr., PE, RSP1; and Ivan Yordanov, PE.**

Our proposed PDMs bring the following benefits to ADOT:



Familiarity with ADOT and FHWA

through successful delivery of ADOT projects ranging from scoping studies to local public agency (LPA) projects to major multi-discipline complex projects.



Consensus-building

through effective communication with project stakeholders, which is key to developing and maintaining the project scope and moving forward with design solutions.



Commitment to supporting you in delivering your program,

which means a focused approach to managing each project's schedule and budget while maintaining compliance with federal, state, and local requirements.

We look forward to working with you and your partners to support the delivery of your transportation program. AECOM is not a certified DBE.

Sincerely,

AECOM Technical Services, Inc.

Jennifer Bixby, PE (AZ #33782), PTOE
Project (Contract Manager) / Principal-in-Charge
480.363.0447 • jennifer.bixby@aecom.com
Authorized SOQ Signer

Prepared for:

Arizona Department of Transportation

Engineering Consultants Section
205 South 17th Avenue,
Mail Drop 616E
Phoenix, Arizona 85007



Engineering Consultants Section

SOQ Proposal Certifications Form – SUPPLEMENTAL SERVICE

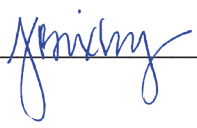
Contract Number: 2025-003Consultant Name: AECOM Technical Services, Inc.

Please read the nine (9) statements below. The statements are to ensure Consultants are aware and in agreement with Federal, State and ECS guidelines related to the award of this contract. Consultants shall submit the specific Certification form attached to each SOQ advertised, as revisions to the form may occur from time to time. Failure to sign and submit the certification form specified in this SOQ with the SOQ proposal shall result in the SOQ proposal being rejected.

The signature below and submission of the SOQ by the Consultant certifies that to the best of its knowledge:

1.	The Consultant has not engaged in collusion with respect to the contract under consideration.
2.	The Consultant and/or its principals have not been suspended or debarred from doing business with any government entity.
3.	The Consultant and/or Supplemental Service individual proposed have the proper and current Arizona license(s) and registration(s) for services to be performed under this contract.
4.	The Consultant's signature on any SOQ proposal or contract constitutes an authorization to ADOT to ascertain the eligibility of the firm and its principals to enter into contract with the ADOT and with any other governmental agency.
5.	The Supplemental Service individual submitted is employed by the Consultant on the date of submittal.
6.	All information and statements written in the proposal are true and accurate and that ADOT reserves the right to investigate, as deemed appropriate, to verify information contained in proposals.
7.	The Supplemental Service individual submitted by the Consultant that is a former ADOT employee did not have or provide information that gives the Consultant a competitive advantage; and either (1) concluded their employment with ADOT at least 12 months before the SOQ due date or (2) have not made any material decisions about this project while employed by ADOT.
8.	No Federally appropriated funds have been paid or shall be paid, by or on behalf of the Consultant for the purpose of lobbying.
9.	If selected, the Consultant is committed to satisfactorily carry out the Consultant's commitments as detailed in the contract and its SOQ proposal.

I hereby certify that I have read and agree to adhere to the nine (9) statements above and/or that the statements are true to the best of my knowledge as a condition of award of this contract (must be signed by a Principal or Officer of the Consultant).

Print Name: Jennifer Bixby, PE, PTOE Title: Vice PresidentSignature:  Date: 09/05/2024

Revised 12/21/2016

Engineering Consultants Section

ADOT Project Involvement Disclosure Statement – SUPPLEMENTAL SERVICE

Supplemental Service personnel proposed in an SOQ must disclose on this form **ALL** work he/she is currently performing (or anticipate performing) under any contractual agreements (listed in a submitted SOQ, in negotiations and/or executed contracts) with ADOT. This disclosure includes contracts awarded and/or executed through the Engineering Consultants Section, Procurement Group, Multi-Modal Planning Division or other ADOT Groups or Divisions.

THIS FORM MUST BE COMPLETED AND SIGNED FOR ALL SUPPLEMENTAL SERVICES CONTRACTS EVEN IF NO WORK IS CURRENTLY BEING PERFORMED, OR IS ANTICIPATED TO BE PERFORMED, BY THE PROPOSED SUPPLEMENTAL SERVICES PERSONNEL ON OTHER ADOT CONTRACTS. This form **shall** be submitted or the SOQ shall be rejected.

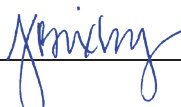
Consultant Name: AECOM Technical Services, Inc. Contract Number: 2025-003
 Proposed Supplemental Service Personnel Name: Jennifer Bixby, PE, PTOE (Contract Manager/Principal)
 % of time available to work on the proposed contract: 20%

No.	ADOT Section	Contract or Agreement Number	Detailed Description of Proposed Supplemental Service Personnel's Role in Project	Average Number of Hours per Week Working on Project	Anticipated Completion Date of Work
1.	PMG	2024-019.02	Project Principal, responsible for contract management and resource allocation.	<1	05/2026
2.	ROW	2024-016	Project Principal, responsible for contract management and resource allocation.	<1	06/2025
3.	PMG	2024-002	Project Principal, responsible for contract management and resource allocation.	<1	03/2025
4.	MPG	2023-011	Project Principal, responsible for contract management and resource allocation.	<1	12/2024
5.	PMG	2023-008	Project Principal, responsible for contract management and resource allocation.	<1	11/2025
6.	MPD	2022-013	Project Principal, responsible for contract management and resource allocation.	<1	12/2024
7.	Construction	2021-011	Project Principal, responsible for contract management and resource allocation.	<1	09/2024
8.	PMG	2020-003	Project Principal, responsible for contract management and resource allocation.	<1	06/2025
9.					

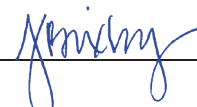
(Add additional sheets, as needed)

I hereby certify the above to be true to the best of my knowledge (must be signed by Proposed Supplemental Services Personnel and a Principal or Officer of the firm).

Jennifer Bixby, PE, PTOE
 Proposed Supplemental Service Name


 Signature
09/05/2024
 Date

Jennifer Bixby, PE, PTOE
 Principal or Officer of Firm Name


 Signature
09/05/2024
 Date

Revised 12/21/16

**ARIZONA DEPARTMENT OF TRANSPORTATION
ENGINEERING CONSULTANTS SECTION
PARTICIPATION IN BOYCOTT OF ISRAEL - CONSULTANT CERTIFICATION FORM
ADOT ECS Contract No.: 2025-003**

This Certification is required in response to legislation enacted to prohibit the State from contracting with companies currently engaged in a boycott of Israel. To ensure compliance with A.R.S. §35-393, this form must be completed and returned with any response to a solicitation (SOQ), Contract Cost Proposals, and Contract Time Extensions. The Consultant understands that this response will become public record and may be subject to public inspection.

Please note that if any of the following apply to this Solicitation, Contract, or Contractor, then the Offeror shall select the "Exempt Solicitation, Contract, or Contractor" option below:

- The Solicitation or Contract has an estimated value of less than \$100,000;
- Contractor is a sole proprietorship;
- Contractor has fewer than ten (10) employees; OR
- Contractor is a non-profit organization.

Pursuant to A.R.S. §35-393.01, public entities are prohibited from entering into contracts "unless the contract includes a written certification that the company is not currently engaged in, and agrees for the duration of the contract to not engage in, a boycott of goods or services from Israel."

Under A.R.S. §35-393:

1. "Boycott" means engaging in a refusal to deal, terminating business activities or performing other actions that are intended to limit commercial relations with entities doing business in Israel or in territories controlled by Israel, if those actions are taken either:
 - (a) Based in part on the fact that the entity does business in Israel or in territories controlled by Israel.
 - (b) In a manner that discriminates on the basis of nationality, national origin or religion and that is not based on a valid business reason.
2. "Company" means an organization, association, corporation, partnership, joint venture, limited partnership, limited liability partnership, limited liability company or other entity or business association, including a wholly owned subsidiary, majority-owned subsidiary, parent company or affiliate, that engages in for-profit activity and that has ten or more full-time employees.
- ...
5. "Public entity" means this State, a political subdivision of this State or an agency, board, commission or department of this State or a political subdivision of this State.

The certification below does not include boycotts prohibited by 50 United States Code Section 4842 or a regulation issued pursuant to that section. See A.R.S. §35-393.03.

In compliance with A.R.S. §§35-393 *et seq.*, all offerors must select one of the following:

- ☒ The Company submitting this Offer does not participate in, and agrees not to participate in during the term of the contract, a boycott of Israel in accordance with A.R.S. §§35-393 *et seq.* I understand that my entire response will become public record in accordance with A.A.C. R2-7-C317.
- ☐ The Company submitting this Offer does participate in a boycott of Israel as described in A.R.S. §§35-393 *et seq.*
- ☐ **Exempt Solicitation, Contract, or Contractor.**
Indicate which of the following statements applies to this Contract:
- ☐ Solicitation or Contract has an estimated value of less than \$100,000;
 - ☐ Contractor is a sole proprietorship;
 - ☐ Contractor has fewer than ten (10) employees; and/or
 - ☐ Contractor is a non-profit organization.

AECOM Technical Services, Inc.				
Company Name			Signature of Person Authorized to Sign	
7720 North 16th Street, Suite 100			Jennifer Bixby, PE, PTOE	
Address			Printed Name	
Phoenix	AZ	85020	Vice President	09/05/2024
City	State	Zip	Title	Date



FORCED LABOR OF ETHNIC UYGHURS BAN Certification Form

Forced Labor of Ethnic Uyghurs Ban

Please note that if any of the following apply to the Consultant, then the Offeror shall select the "Exempt Consultant" option below:

- Consultant is a sole proprietorship;
- Consultant has fewer than ten (10) employees; OR
- Consultant is a non-profit organization.

Pursuant to A.R.S. § 35-394, the State of Arizona prohibits a public entity from entering into or renewing a contract with a company unless the contract includes written certification that the company does not use the forced labor, or any goods or services produced by the forced labor, or use any consultants, subconsultants, or suppliers that use the forced labor or any goods or services produced by the forced labor of ethnic Uyghurs in the People's Republic of China.

Under A.R.S. §35-394:

1. "Company" means an organization, association, corporation, partnership, joint venture, limited partnership, limited liability partnership, limited liability company or other entity or business association, including a wholly owned subsidiary, majority-owned subsidiary, parent company or affiliate, that engages in for-profit activity and that has ten or more full-time employees.
 - (a) Based in part on the fact that the entity does business in Israel or in territories controlled by Israel.
 - (b) In a manner that discriminates on the basis of nationality, national origin or religion and that is not based on a valid business reason.
2. "Public entity" means this State, a political subdivision of this State or an agency, board, commission or department of this State or a political subdivision of this State.

In compliance with A.R.S. §§ 35-394 et seq., all offerors must select **one** of the following:

☒	The Company submitting this Offer does not use, and agrees not to use during the term of the contract, any of the following: • Forced labor of ethnic Uyghurs in the People's Republic of China; • Any goods or services produced by the forced labor of ethnic Uyghurs in the People's Republic of China; or • Any Consultants, Subconsultants, or suppliers that use the forced labor or any goods or services produced by the forced labor of ethnic Uyghurs in the People's Republic of China.
☐	The Company submitting this Offer does participate in use of Forced Uyghurs Labor as described in A.R.S. § 35-394.
☐	Exempt Consultant. Indicate which of the following statements applies to this Consultant (may be more than one): ☐ Consultant is a sole proprietorship; ☐ Consultant has fewer than ten (10) employees; and/or ☐ Consultant is a non-profit organization.

AECOM Technical Services, Inc.

Company Name

7720 North 16th Street, Suite 100

Address

Phoenix

City

AZ

State

85020

Zip

09/05/2024

Signature of Person Authorized to Sign

Jennifer Bixby, PE, PTOE

Printed Name

Vice President

Title

1. RELEVANT EXPERIENCE

AECOM'S ADOT PM EXPERIENCE

AECOM is a major engineering, construction, and professional services organization with more than 200 local Arizona staff. We provide program management, project management, planning, environmental, engineering, construction administration, and related services in support of transportation projects. The depth and capacity of our Phoenix office allows us to be flexible in identifying project managers for assignments under this contract.

AECOM has a long history of successfully delivering projects for ADOT, from scoping studies to final design and construction administration, including statewide projects, local public agency (LPA) projects, and projects on the Maricopa Association of Governments (MAG) and Pima Association of Governments regional freeway systems. We have established trusted relationships with ADOT staff in various departments as well as major partners and stakeholders. We understand ADOT processes, procedures, guidelines, and standards.

Our Arizona offices include 25 certified project managers (PMs) who have completed the rigorous AECOM training program to achieve this distinguished certification. Our PMs' experience ranges from 9 years to more than 35 years, and they are trained in project management best practices, standardized quality control procedures, and effective communication. Our PMs are skilled in managing multiple projects and tasks, identifying and setting priorities, and monitoring project performance.

Our proposed staff for this contract understand ADOT's goals and priorities for project delivery; we can provide additional staff to serve as project delivery managers (PDMs) as needed. We know the importance of delivering projects on time, on scope, and on budget. We strive to integrate innovative and performance-based practical design (PBPD) solutions into the projects we lead. Serving as an extension of ADOT Project Management Group (PMG), we will champion the department's overall 20/30/30/20 delivery goals. Several AECOM staff previously served as ADOT supplemental PDMs and bring an additional understanding of your internal project management tools and priorities, such as 50-day Task Order Assignment Scheduler Tracker (TOAST) on Project Development On-Call task orders and 48-hour invoice approvals.

AECOM

PROJECT (CONTRACT) MANAGER



JENNIFER BIXBY, PE, PTOE

BSCE | PE AZ #33782 | PTOE #1474
30 years | 25 Years on ADOT Projects

VALUE TO ADOT: *Jenny is an AECOM vice president and serves as project principal on most of our Arizona transportation projects. She has held a leadership position for more than 10 years, and she knows the importance of prompt and effective communication. She will be your key point of contact for contractual matters and requests for assignments.*

Through her career, Jenny served as principal, PM, or design engineer on numerous ADOT contracts. She understands your project delivery goals, institutional requirements, processes and procedures, and contracting requirements. As PM, she maintained a strong record of delivering projects on time and on budget by communicating with project stakeholders to secure their buy-in on the project goals and their commitment to delivering the project scope on time and within budget.

As principal and contract manager, Jenny will oversee our staff performing on this contract. AECOM has PMs with varying years of experience managing smaller projects, such as multi-use path and pavement preservation to large, complex multi-discipline projects that require significant coordination and project oversight. **As requests from ADOT are received for temporary part-time PDMs, Jenny will review the skill sets and availability of our deep bench of PMs to submit suitable resumes for your consideration.**

Jenny's Relevant Experience with ADOT (Principal)

- ADOT US 60 (Grand Avenue)/35th Avenue/Indian School Road Traffic Interchange (TI) Design Concept Report (DCR) and Environmental Studies
- ADOT SR 79, Gila River Bridge Reconstruction
- ADOT I-40/4th Street Bridge Replacement
- ADOT US 191, Cochise Railroad Overpass
- ADOT US 95, Imperial Dam Road Widening
- ADOT US 93, Cane Springs Road Widening
- ADOT MPD Transportation Planning On-Call
- ADOT Project Development On-Call

PROPOSED PROJECT DELIVERY MANAGERS



MATT BONDY, PE

MSCE | PE AZ #49520
19 Years | 19 Years on ADOT Projects

VALUE TO ADOT: *Matt previously served as a PDM for ADOT PMG. He is knowledgeable in ADOT's internal processes and procedures for managing and delivering projects within the available funding limits. He focuses on the major issues and project elements that influence the overall scope, schedule, and budget.*

Matt is a project manager and transportation engineer for roadway projects in Arizona. His experience includes both urban and rural roadway design, right-of-way engineering, utility coordination, stakeholder coordination, and preparation of scoping documents and construction plans, specifications and estimates. **As a previous contract PDM within the ADOT PMG, Matt's responsibilities included managing various ADOT Statewide and LPA projects throughout Arizona.** This includes both ADOT in-house-led design projects and consultant-led design projects selected through the ADOT Project Development On-Call. Matt delivered multiple projects on schedule and within budget. He understands institutional project elements for internal ADOT project management.

Matt's Relevant Experience (Project Manager)

- ADOT Supplemental Service Employee for Tucson District to Manage State and LPA Design Projects
- ADOT Wrong-Way Driving Detection Pilot (I-17, I-10 to SR 101L)
- ADOT McDowell Road, Dysart Road to Avondale Boulevard
- ADOT SR 77, River Road to Calle Concordia
- ADOT City of Tucson, and Pima County Certification Acceptance Program, Various Projects
- ADOT Tohono O'odham Nation Roadway Safety Improvements
- ADOT SR 72, Northwest of Bouse to Southeast of Bouse
- MCDOT Fig Springs Road Scoping and Design Report (SDR)
- MCDOT Sun Lakes Pavement Rehabilitation, Units 1-10, 41
- MCDOT MASH Guardrail Replacement Northeast Maintenance Area
- MCDOT Litchfield Road, Northern Parkway to Peoria Avenue SDR

Additional Relevant Experience (Roadway Lead/Engineer)

- ADOT SR 69, Prescott Lakes Parkway to Heather Heights
- ADOT US 60, Grand Avenue, 35th Avenue/Indian School Road TI/DCR and Environmental Studies
- ADOT I-11 Corridor Tier 1 Environmental Impact Statement (EIS)

**WILLIAM HYE, PE, PMP****BSCE | PE AZ #51693****22 Years | 18 Years on ADOT Projects**

VALUE TO ADOT: William has extensive experience as design lead on ADOT projects. He is well-versed in design standards and guidelines, and he excels at multi-discipline coordination particularly for major projects. He maintains a focus on the project goals to meet client and stakeholder expectations.

William has extensive civil engineering experience with projects ranging from planning and DCR-level plans to final plans, specifications, estimates (PS&E), clearances, and post-design. His responsibilities include infrastructure design engineering, utility coordination, and project management. His experience includes communication with project stakeholders such as owners, clients, project team members, subconsultants, utilities, project users, residents, businesses, and others. **William brings a diverse background leading the engineering and plan development for highway, roadway, grading, paving, drainage, water, sewer, traffic, bridge, retaining wall, structures, address maps, and final plats.**

William's Relevant Experience (Deputy PM or Roadway Lead)

- ADOT US 95, Imperial Dam Road Widening
- City of Surprise/ADOT Administered, 219th Avenue Pave Dirt Roads
- ADOT SR 101L, I-17 to Pima Road GEC

Additional Relevant Experience

- ADOT I-10, Kino Parkway TI to Country Club Road TI, Roadway Engineer
- ADOT North-South Corridor Tier 2 EIS & DCR, US 60 to Arizona Farms Road, Roadway Engineer
- ADOT US 60/35th Avenue/Indian School Road TI DCR/ED, Quality Control
- ADOT Kingman Crossing Boulevard TI, Roadway Engineer
- ADOT I-10 Fiber Gap, Wymola to Ina Road, OpenRoads Designer Support
- ADOT SR 202L South Mountain Freeway Corridor Design-Build-Maintain, Utilities, Roadway, and Americans with Disabilities Act (ADA) Services
- ADOT US 60 (Grand Avenue)/Bell Road TI Design-Build, Roadway Engineer

**CRAIG RICKETTS, JR., PE, RSP1****BSCE | PE AZ #64542 | RSP1 #1079****12 Years | 12 Years on ADOT Projects**

VALUE TO ADOT: Craig has a broad background in traffic design, road safety assessments, and alternative delivery, including design-build. He focuses on clear and constructable bid documents with a goal of minimizing potential change orders in the field. He excels at coordination and communications with all parties.

Craig brings 12 years of and transportation engineering experience focused primarily traffic studies and preparing PS&E for traffic signals, street lighting, signing and marking, traffic control, ITS, and traffic signal optimization.

As a Road Safety Professional, Craig applies his traffic engineering experience to bring a practical perspective to safety analyses and he considers best practices in developing solutions. As project manager, he has led several safety-focused road safety assessment (RSA) and predictive safety analysis projects for both ADOT and MAG. His experience on RSAs includes arterial roads, freeways, light rail, and bicycle and pedestrian facilities for both intersection and corridor segments.

Craig's Relevant Experience (PM or Traffic Lead)

- ADOT Ironwood Drive, Germann Road to Ocotillo Road RSA
- MAG Lindsay Road & Warner Road RSA and Project Assessment
- MAG Traffic Signal Optimization, Grand Avenue, 99th Avenue to 163rd Avenue
- MAG Pedestrian and Bicyclist Safety Analysis Pilot Program & Non-Motorized Users Safety Analysis Through Drone Data Collection and Video Analytics
- Town of Gilbert Traffic Signal, Williams Field Road & Wade Drive

Additional Relevant Experience

- ADOT US 95 Imperial Dam Road Widening, Traffic Lead
- ADOT US 93 Cane Springs Roadway Widening, Traffic Lead
- ADOT Dove Mountain Boulevard/Moore Road Traffic Signal, Traffic Lead
- ADOT SR 72, NW of Bouse to SE of Bouse, Traffic Lead
- ADOT US 60/35th Avenue/Indian School Road TI DCR, Traffic Engineer

**IVAN YORDANOV, PE****MSCE | PE AZ #68166****9 Years | 9 Years on ADOT Projects**

VALUE TO ADOT: Ivan is experienced in lighting, signal, ITS, and emerging technology projects. He fosters effective coordination among the design team and stakeholders to achieve consensus. He actively seeks solutions and garners input from other departments and experts as needed to meet project goals and commitments.

Ivan's experience includes managing ADOT task orders for statewide and LPA projects, and he frequently coordinates with various stakeholders such as utility companies, vendors and local agencies. His projects range from DCRs and scoping studies to final design and post-design services. He is knowledgeable in the numerous design guidelines and standards, including Public Right of Way Accessibility Guidelines (PROWAG) and implementing ADA compliant designs. His familiarity with standardized design requirements, along with his experience preparing Public Interest Finding letters, allows him to seamlessly integrate local standards into ADOT projects. Serving as a PM and deputy PM for MAG Traffic Signal Optimization Program (TSOP) projects, he communicates with multiple stakeholders and agencies to effectively coordinate multimodal transportation systems such as streets, light rail transit, buses, streetcar, freight, and pedestrian corridors.

Ivan's Relevant Experience (PM or Deputy PM)

- ADOT I-10 Fiber Gap, Wymola to Ina Road
- ADOT I-10 Truck Parking Availability System
- MAG TSOP University Drive Traffic Signal Optimization
- ADOT Harquahala Road Lighting and Signage
- City of Tempe Streetcar Traffic Signal and Communications Implementation and Testing
- MAG TSOP Union Hills, 99th Avenue to 59th Avenue

Additional Relevant Experience

- ADOT I-17 Auxiliary Lane improvements, ITS, Lighting, and Signal Design Lead
- ADOT I-10 Country Club Road and Kino Parkway GEC, ITS, Lighting, and Signal Design Lead

2. DEMONSTRATED KNOWLEDGE, SKILLS, & ABILITIES (KSAs)

IDENTIFIED KSAs FOR PROPOSED PDMs	 MATT BONDY, PE	 WILLIAM HYE, PE	 CRAIG RICKETTS, JR., PE, RSP, I	 IVAN YORDANOV, PE
ADOT Project Management & Development Process	As a previous supplemental PM within ADOT PMG, Matt has intimate knowledge and experience managing and delivering ADOT projects and following ADOT project development processes. Matt has managed 8+ ADOT projects.	William has worked on multiple projects using ADOT's project management scope, schedule, and budget methods. He understands the project development process and implements project initiation, scoping, design, and clearances. William has worked on planning, development, and post-design/construction phases.	Craig has experience developing ADOT construction plans since Day 1 of his career. He has experience with the ADOT project development process on multiple projects, including RFP solicitations, contract cost negotiations, stage submittals of design PS&E, along with comment/resolution meetings with ADOT PMs, C&S personnel, and post-design RFI support.	Ivan currently oversees two ADOT PDS projects and one MAG TSOP project. His AECOM project management experience has consistently showcased his ability to deliver projects on time and with success, underpinned by clear communication and a commitment to transparency.
Civil Engineering & Design Standards, Guidelines, Policies, & Procedures	Matt is experienced using ADOT design standards, guidelines, policies, and procedures, which includes the ADOT <i>Roadway Design Guidelines</i> and ADOT <i>Standard Specifications for Road and Bridge Construction</i> . He is also knowledgeable in local agencies and AASHTO guidelines, standards, and criteria.	William brings 22 years of experience using design standards, including ADOT; FHWA; AASHTO; <i>Manual on Uniform Traffic Control Devices</i> (MUTCD); ADA; multiple associations of governments, municipalities, counties, and states; utility companies; and others.	Craig is experienced with ADOT engineering design standards, including intimate knowledge of the <i>Manual of Approved Signs, Signals and Lighting Standard Drawings, Signing & Marking Standard Drawings, Traffic Guidelines and Processes</i> , and traffic Structural Details. He is also familiar with ADOT's <i>Smart Work Zone ITS Criteria Worksheet</i> .	Ivan brings strong expertise in ADOT design processes, with a deep familiarity with standards such as the <i>Traffic Engineering Guidelines and Processes, ITS Design Guide</i> , and <i>Ramp Metering Design Guide</i> . His proficiency in using ADOT's standard drawings for traffic and ITS disciplines helps him successfully deliver projects.
Delivery of Multiple Projects	Matt has a proven record of managing and delivering multiple projects. He efficiently coordinates with his teams to keep each project scope, schedule, and budget on track. Matt identifies critical-path schedule items and project risks early and coordinates with the design teams on project impacts. He focuses on critical path engineering design items to facilitate efficient execution of work tasks for all projects.	William uses planning and coordination to allow people and resources to be available at the time and for the duration of the tasks needed for each project. He efficiently prioritizes his time and his assigned teams based on the schedules of all projects he is working on.	Craig currently serves as AECOM's traffic department manager for Arizona. In this role, he oversees the on-time delivery of construction plans and supporting documents of several concurrent projects at any given time. He has received 10/10 client ratings on surveys regarding their overall satisfaction with projects and likelihood to hire again.	Ivan currently manages two projects and leads the ITS and lighting efforts for three additional projects. He successfully guides his teams by effectively planning and prioritizing tasks to consistently meet multiple deadlines.
Oral & Written Communication	Matt has a successful record of coordinating with team members to develop project consensus. He is responsive and has extensive experience with ADOT projects and stakeholders to successfully coordinate design elements. Matt has presented projects to the ADOT Project Review Board and the Priority Planning Advisory Committee.	William communicates with the project team and stakeholders to understand project objectives. He effectively communicates with the team to plan, execute, monitor, and control the project to move it forward as planned. Throughout the project, William uses proactive communication to facilitate progress and achieve consensus.	Craig understands one of the most important factors of a successful project is effective communication and confirming that everyone participating in the project is on the same page. He is experienced working on projects with many internal and external stakeholders and has been recognized by clients for his responsiveness.	Ivan maintains regular proactive communication with clients and stakeholders. In his TSOP Union Hills project, he developed and presented optimized timing solutions to ADOT, MCDOT, and the cities of Peoria and Glendale, successfully reaching a consensus on the recommended approach. He effectively communicated and implemented the timing plans, keeping MAG informed and updated on the project's progress.

IDENTIFIED KSAs FOR PROPOSED PDMs	 MATT BONDY, PE	 WILLIAM HYE, PE	 CRAIG RICKETTS, JR., PE, RSP1	 IVAN YORDANOV, PE
Interpersonal Relations Across a Wide Range of Stakeholders & Disciplines	Matt has 19 years of experience on ADOT projects with expertise in project management and stakeholder coordination. He has extensive experience with ADOT Design Groups and other stakeholders to successfully coordinate design elements and project needs.	William engages with multiple stakeholders, including clients, project team members, subconsultants, utilities, residents, and businesses. He effectively coordinates with multiple design disciplines, as well as ADOT districts and groups.	Craig has experience serving as project manager on projects requiring consensus between multiple stakeholders. During the Grand Avenue, 99th Avenue to 163rd Avenue TSOP , Craig successfully coordinated between the key stakeholders including ADOT, MAG, the City of El Mirage, and the City of Surprise.	During the Union Hills TSOP project, Ivan collaborated with the City of Glendale, City of Peoria, MCDOT, ADOT, and MAG to successfully implement traffic signal timing and optimization across a multi-jurisdictional corridor, achieving consensus among involved agencies.
On-Time Delivery of Bid-Ready ADOT and Local Agency Construction Documents	Matt consistently delivers quality projects on time and within budget. He understands the pressures and commitments to meet ADOT's delivery goals. As part of his previous supplemental PM services assignment, he is experienced in and has managed LPA federally funded Certification Acceptance (CA) Program projects, overseeing federal guidelines for CA use of funding.	William monitors projects to determine what is needed for on-time delivery and communicates to the project team. On the US 95, Imperial Dam Road Widening project , he helped team members break up the work on Stage III plans to deliver the project on time.	Craig's project management style is to always look ahead to emphasize project deliverable milestones with his team to stay "ahead of the game" and facilitate on-time delivery of construction documents. This requires being proactive and paying close attention to submittal checklists, quality assurance processes, and delivery methods.	Ivan successfully minimized delays and met the I-10 Fiber Gab FY22 delivery and advertisement goal, facilitating alignment with the HSIP funding timeline. His proactive coordination and hands-on approach with ADOT C&S were crucial in the project's successful bid advertisement.
Technical Skills Resulting in Quality Design and Bid Packages	Matt uses his technical background in roadway design and ADOT project delivery to facilitate project designs and deliver construction bid packages that meet ADOT's quality expectations. The Tohono O'odham Nation Roadway Safety Improvements project was split into three separate projects at the 95% design stage. The resulting individual PS&Es were successfully bid and constructed.	William uses his technical skills to check and verify calculations, deliverables, and OpenRoads models. He oversees team members in implementing AECOM's quality process. He also uses technical skills to make engineering judgment decisions to deliver quality submittals.	With 12 years of experience working on ADOT design projects, Craig understands the technical design standards, deliverable formats, and quality expectations. He has learned to "think like a contractor" to include details in design plans that will minimize contractor RFI's after bid.	Ivan's experience includes the design and management of ITS, lighting, and signal design projects. His knowledge in design and construction sequencing allows him to meet critical deadlines on his projects and tasks. His knowledge and work with ADOT C&S shows his ability to develop project specifications and PS&E packages for advertisement
Complex Assignments	Matt meets complex assignments head-on to successfully deliver projects. As part of his previous supplemental PM services assignment, he managed the I-17, I-10 to SR 101L Wrong-Way Driving Detection Pilot project . This project involved the design and construction of a first-in-the-nation wrong-way driving thermal detection system on an accelerated project schedule.	William is flexible and helps plan complex assignments with input from team members and stakeholders. On the US 95, Imperial Dam Road Widening project , roundabouts were selected for two intersections. This required quick adjustment to add a roundabout design specialist to the team.	Craig enjoys taking on challenging and complex assignments. By frontloading a detailed project plan, achieving stakeholder consensus as early as possible, and over-communicating to keep all project participants on the same page, Craig successfully delivers complex projects on time.	On the I-10 Truck Parking project , Ivan collaborated with AECOM experts and coordinated with ADOT and vendors to provide technology alternatives during construction that resulted in ADOT approval of new technology, helping to minimize delays.
Innovation or Performance-Based Practical Design Techniques	Matt has contributed to multiple ADOT Corridor Profile Studies, which used an ADOT planning process to quantify corridor needs and prioritize solutions. This performance-based planning process targets strategic improvements on key corridors across the state.	For the US 95, Imperial Dam Road Widening project , a Geosynthetic Reinforced Soil (GRS) abutment was proposed to optimize the bridge cost. William worked with the project team to implement this PBPD solution into the Stage III submittal.	On the US 93 Cane Springs Widening project , Craig developed traffic control phasing plans that simplified the construction process and reduced the number of overall phases required and construction duration to build the proposed roadway, drainage, and structural elements.	On the I-10 Fiber Gap project , Ivan's team effectively minimized impacts and successfully adjusted the design to avoid or mitigate culturally sensitive areas along the I-10 corridor.

3. KNOWLEDGE OF FEDERAL, STATE, & INDUSTRY STANDARDS

Our proposed PDMs have extensive knowledge of federal, state, regional, and industry standards. Matt, William, Craig, and Ivan are each familiar with federal standards and guidelines, such as AASHTO “green book” design guidelines, the MUTCD, and ADA design guidelines. They seek opportunities to implement FHWA’s Technology and Innovation Deployment Program to receive additional federal aid participation in construction.

AECOM assisted with increasing the federal match by 5% on two of our recent projects through FHWA Every Day Counts innovations: the SR 79 Gila River Bridge and the I-40, 4th Street Bridges (pictured).



Many ADOT projects include federal funding and require the PDM to coordinate and track the tasks required to obligate the funds and advertise the project. This includes coordination with FHWA; National Environmental Policy Act (NEPA) compliance; design exceptions; and securing clearances for environmental, right-of-way, utilities, and railroad. Our PMs know these requirements and diligently track them in the project schedule.

The federally funded Tohono O’odham Nation Roadway Safety Improvements project obtained all required clearances for the programmed year construction advertisement, which included an environmental NEPA Categorical Exclusion along with coordination with Tribal Historic Preservation and the U.S. Bureau of Indian Affairs.

Our proposed PDMs delivered projects that include coordination with other federal agencies and require adherence to their policies, procedures, and/or guidelines, such as U.S. Forest Service, National Park Service, U.S. Army Corps of Engineers, U.S. Fish and Wildlife Service, and U.S. Bureau of Land Management. In addition, numerous state and local agencies require coordination, such as Arizona State Land Department, State Historic Preservation Office, Arizona Game and Fish Department, flood control districts, metropolitan planning organizations and councils of government, and Native Nations. Our PDMs have established relationships with these agencies and are well-versed in their requirements.

Matt, William, Craig, and Ivan are familiar with ADOT tools such as Workfront and ADOT design processes, standards and guidelines. This includes ADOT *Roadway Design Guidelines* (RDG), *Project Scoping Document Guidelines*, *Traffic Engineering Guidelines and Processes* (TGP), *ITS Design Guide*, *Ramp Metering Design Guide*, and *Pavement Design Manual*. Similarly, they are knowledgeable in the standard drawings associated with the various ADOT discipline groups. Through Matt’s previous contract serving as an ADOT PDM, he is knowledgeable of the internal ADOT tools to track and manage project status.

4. AVAILABILITY

Our proposed PDMs — Matt, William, Craig, and Ivan — have availability to serve as a part-time PDMs and support ADOT in successfully delivering your transportation improvement program. They each bring proven success managing multiple projects and prioritizing their time effectively. As stated previously, AECOM has a deep bench of qualified PMs with knowledge of ADOT processes, procedures, and design guidelines. As needed, we may identify additional PMs who are well-suited for PDM assignments. **Table 1** presents the current commitments of our proposed staff and their anticipated availability at the contract NTP in January 2025.

TABLE 1 | TEAM MEMBER AVAILABILITY

Project Name	Commitment as of 01/2025	Expected Completion	Commitment to 2025-003
Matt Bondy, PE			
City of Phoenix Pre-Design Study Sidewalk, 7th Avenue, Southern Avenue to Broadway Road	20%	06/2025	40% 16 Hours/Week
MCDOT South Arterials Polymer Modified Preservation	20%	12/2025	
William Hye, PE, PMP			
ADOT US 95, Imperial Dam Road Widening	30%	04/2025	70% 28 Hours/Week
Craig Ricketts, Jr., PE, RSP ₁			
ADOT US 95, Imperial Dam Road Widening	10%	04/2025	45% 18 Hours/Week
City of Phoenix Pre-Design Study Sidewalk, 7th Avenue, Southern Avenue to Broadway Road	10%	06/2025	
ADOT I-10 Country Club Road and Kino Parkway TIS GEC	25%	08/2025	
ADOT US 93 Vista Royale Widening	10%	09/2025	
Ivan Yordanov, PE			
ADOT I-10 Country Club Road and Kino Parkway TIS GEC	50%	08/2025	50% 20 Hours/Week



JENNIFER BIXBY, PE, PTOE

PROJECT (CONTRACT) MANAGER

Education:

- BS, Civil Engineering, Iowa State University

Registrations:

- Professional Engineer, AZ #33782
- Professional Engineer, NV #13728
- Professional Traffic Operations Engineer #1474

Years of Experience: 30

Company Title: Vice President, responsible for business development and oversight of operations within the Arizona transportation business line

VALUE TO ADOT

- Experienced in transportation planning and engineering, project design, and management
- Design experience includes developing final PS&E for projects of varying size and scope, including local streets, arterial roadways, highway/freeways, and system interchanges
- Has served as principal-in-charge, project manager, and lead engineer on a variety of projects for ADOT
- Has the authority to address contractual matters and commit resources to this contract as needed to meet ADOT's schedule and quality expectations

PROJECT EXPERIENCE

➤ As principal-in-charge on the following ADOT projects, Jenny oversaw contractual matters and coordinated with AECOM's PM to confirm staffing commitments to meet ADOT's schedule and quality expectations.

US 93, Cane Springs Roadway Final Design, Yavapai County, AZ, ADOT.

Principal-in-Charge. This project will reconstruct 3.4 miles of rural two-lane highway to a new divided four-lane highway with a variable median. It includes designing two new southbound lanes and reconstructing the existing US 93 to two lanes for northbound traffic. This project continues the improvements between Wikieup and I-40 that began in 2005. It will improve capacity, safety, and operational characteristics of the existing highway while minimizing environmental effects during and after construction. ➤ **AECOM delivered this project in 9 months to meet FY 24 program funding constraints.**

SR 69, Prescott Lakes Parkway to Heather Heights, Prescott, AZ, ADOT.

Principal-in-Charge. This project will widen a 1-mile section of SR 69 asymmetrically from a rural four-lane section to a six-lane urban section with curb and gutter, 10-foot multi-use pathway, and a raised curbed median. Work included storm drain design, traffic signing and marking, traffic control, geotechnical investigation, and environmental clearance studies.

US 60 (Grand Avenue)/35th Avenue/Indian School Road TI DCR/EA, Phoenix, AZ, ADOT.

Principal-in-Charge. This project included preparing a DCR (with 15% roll plot) and an Environmental Assessment and related studies to define a Preferred Alternative at the 35th Avenue/Indian School Road intersection at US 60. The study evaluated numerous alternatives to improve intersection operations and safety and to reduce vehicle/train conflicts,

including grade-separating 35th Avenue from the BNSF Railway. The project included significant stakeholder coordination regarding multi-modal improvements.

➤ **AECOM led the coordination efforts with ADOT, City of Phoenix, and BNSF Railway to develop a Recommended Alternative that addresses this complex intersection to enhance safety and operation while removing at-grade railroad crossings.**

I-10 Fairway Drive TI, ADOT, Phoenix, AZ, ADOT.

Principal-in-Charge. This project involved the preparation of final design documents to construction a new TI on I-10 between Dysart Road and Avondale Boulevard. The project included a new two-span bridge over I-10, more than 41,000 square feet of retaining walls, new auxiliary lanes on I-10, and 900 linear feet of arterial roadway and associated drainage, signal, FMS, and lighting improvements. The new TI will improve commercial truck access to I-10 for warehouses south of I-10.

US 191 Cochise Railroad Overpass Bridge Replacement, Cochise, AZ, ADOT.

Principal-in-Charge. This bridge replacement project will replace the existing three-span steel girder bridge crossing UPRR with a new precast girder bridge. The structure is built on a new roadway alignment to eliminate impacts to traffic. A new structure will also be constructed to cross over the Walnut Wash. The existing soils in the area have excessive settlement and are highly corrosive. Protective measures are required to minimize settlement, especially around the existing railroad tracks. The project includes right-of-way, utility, and environmental clearances.

SR 79, Gila River Bridge Replacement, Florence, AZ, ADOT.

Principal-in-Charge. This CMAR project assessed the condition of the superstructure and recommended replacing the existing 1,507-foot-long, 30-span bridge built in 1957. ABC methods were evaluated. The recommended alternative was a multi-span bridge replacement with wider shoulders and a sidewalk using the bridge slide method of construction.

I-40 4th Street/Butler Avenue Bridge Replacement and Rehabilitation, Flagstaff, AZ, ADOT.

Principal-in-Charge. This bridge replacement/rehabilitation project used phased construction and cross-over traffic control on I-40 to replace two bridges on 4th Street and place a bridge deck overlay on the Butler Avenue bridges. ➤ **The bridge replacements used Alternative Bridge Construction techniques with a bridge slide to reduce closure durations on 4th Street to only 2 weeks.**

Project Development On-Call, Statewide, AZ, ADOT.

Principal-in-Charge. Jenny provides oversight for this on-call contract, which includes statewide projects such as traffic signal design, intersection improvements, roundabout design, roadway improvements, bridge improvements, scoping studies, and pavement preservation. She oversees contractual items and coordinates with project managers to meet schedule, budget, quality, and performance expectations.

JENNIFER BIXBY, PE, PTOE

Page 2

AECOM**Fain Road Widening, SR 69 and SR 89A, Yavapai County, AZ, ADOT. Principal-in-Charge.**

Fain Road was improved from a two-way at-grade facility to a four-lane grade-separated fringe-urban highway with new or improved traffic interchanges. The project included preparation of a traffic study, drainage study, and environmental update. The final design included 5 miles of roadway construction, including a new northbound roadway and reconstruction of the existing southbound roadway, drainage structures, four American Association of State Highway and Transportation Officials girder bridge structures designed using Load and Resistance Factor Design code, signing and pavement marking, gore lighting, and maintenance of traffic. Jenny was responsible for project oversight, including project reviews, staffing, and client coordination.

I-11 Alternative Selection Report and Tier 1 EIS, Nogales to Wickenburg, AZ, ADOT. Principal-in-Charge.

This Tier 1 EIS identified a 280-mile Preferred Corridor Alternative for accommodating future multimodal traffic needs between Nogales and Wickenburg. The corridor study area traverses five counties – Yavapai, Maricopa, Pinal, Pima, and Santa Cruz. It involved the development and evaluation of roadway corridor alternatives, which considered natural and built environmental constraints. After more than 5 years of study, technical analysis, and input from communities and stakeholders, AECOM worked with ADOT and FHWA to prepare the Tier 1 Record of Decision, which was signed by the FHWA on November 15, 2021.

North-South Corridor Tier 2 EIS & DCR, US 60 to Arizona Farms Road, Pinal County, AZ, ADOT. Principal-in-Charge.

This project is evaluating new freeway alignments within the Tier 1 corridor that was selected in 2021. The 1,500-foot Tier 1 corridor will be refined to an approximate 400-foot right-of-way width for the Recommended Build Alternative and will include TIs, drainage improvements, bridge concepts, and other improvements. The EIS process includes extensive tribal consultation and coordination to identify and avoid archaeological sites and traditional cultural places.

Electric Vehicle Infrastructure Deployment Plan, Statewide, AZ, ADOT. Principal-in-Charge.

The project included statewide research and analysis to develop an implementation plan for deployment of a network of electric vehicle fast chargers and respond to the National Electric Vehicle Infrastructure formula program. The plan's goal was to evaluate and identify future charging infrastructure needs in Arizona and infrastructure locations along designated alternative fuel corridors (AFCs). The plan also accounted for needs of disadvantaged communities as defined by the Justice40 program. Locations for electric vehicle charging infrastructure along AFCs were included, as well as stakeholder engagement and outreach, including with tribal communities; cybersecurity considerations; and capacity required at locations to support electric vehicle charging infrastructure.

Multimodal Planning Division, Transportation Planning On-Call, ADOT. Principal-in-Charge.

This on-call contract includes projects for numerous disciplines, including bicycling and pedestrian planning, transportation and sustainability, technical writing/editing, economic analysis, transportation planning and analysis, transportation policy and programming, performance measures, and traffic and transportation data analysis. Many of the projects under this contract included public and/or stakeholder engagement to develop consensus on preferred concepts and priorities.

Regional Transportation Plan On-Call, Maricopa County, AZ, MAG. Principal-in-Charge.

AECOM supported MAG in an extensive planning effort to build MOMENTUM, the next Regional Transportation Plan to guide major investments in roadways and public transit systems for the next 20 years and beyond. Major tasks included visioning, peer review and analysis, existing and future needs assessment, scenario planning and transportation demand modeling, priority strategies, and plan development and presentation. Jenny was responsible for contractual items, and overseeing staffing assignments and team performance via bi-monthly client meetings.

South Central Light Rail Transit (LRT) Extension, Phoenix, AZ, Valley Metro. Principal-in-Charge.

This final design project extends the current LRT system approximately 5 miles south of downtown Phoenix. It includes complete roadway reconstruction the full length with bicycle lanes and sidewalk, 11 stations, two major bridge retrofits at the Salt River and Western Canal, one pedestrian bridge retrofit, two park and rides, signals, two roundabouts, landscaping, and extensive utility and storm drain reconstruction. The project required significant coordination with ADOT at the I-17 bridge and with UPRR. As principal, Jenny oversees contractual matters; participates in agency partnering meetings; coordinates with the AECOM team to meet client schedule, budget, and quality expectations; and conducts quarterly client reviews for feedback on team performance.

On-Call ITS and Transportation Safety Planning Contract, Maricopa County, AZ, MAG. Principal-in-Charge.

Jenny serves as the principal for this on-call contract to provide expertise in tasks related to traffic signal operations, ICM, systems management and operations planning, transportation safety planning, and crash data analysis.

Transportation 2050 Program Management Consultant (PMC), City of Phoenix. Principal-in-Charge.

AECOM provides program management services for the dedicated city transportation tax that sunsets in 2050. Responsibilities of the PMC include overseeing the program finances, assisting with current and future fiscal year programming, preparing and reviewing scoping studies for improvement projects, and coordinating amongst multiple departments within the city. Jenny oversees staffing assignments and performs regular client satisfaction reviews.

On-Call Transportation Planning Services, Maricopa County, AZ, MCDOT. Principal-in-Charge.

AECOM provides planning services that include local and regional transportation network planning, economic benefit studies, funding opportunity evaluations, safety and network evaluations, and other task orders as requested.

From: ADOT Business Engagement and Compliance Office <AZUTRACS-Support@azdot.gov>
Sent: Friday, August 23, 2024 11:58 AM
To: Lassiter, Genie
Cc: ContractorCompliance@azdot.gov
Subject: Bidders List for AECOM Technical Services 01

AECOM Technical Services 01, AZUTRACS Number: [10053](#) has submitted a Bidder/Proposer list for **2025-003** on 08/23/2024 at 10:57 AM MST (UTC - 07:00).

AECOM Technical Services 01 submitted a blank bidders/proposers list. This means that they did not list any firms that they reached out to or were contacted by during the preparation of this bid/proposal. NOTE: Subbing out work is encouraged, where applicable. Under some circumstances, no subbing opportunities are available.



Engineering Consultants Section

Our True North: *Safely Home*

Katie Hobbs, Governor

Jennifer Toth, Director

Greg Byres, Deputy Director for Transportation/State Engineer

Steve Boschen, Division Director

Adam Bieniek, Group Manager

Date: August 28, 2024

TO: ALL INTERESTED PARTIES

SUBJECT: AMENDMENT NUMBER 01

REFERENCE: REQUEST FOR QUALIFICATIONS
CONTRACT NUMBER 2025-003
SUPPLEMENTAL SERVICES
PROJECT MANAGEMENT GROUP
TEMPORARY PART-TIME PROJECT DELIVERY MANAGER(S)

The following questions have been asked in reference to the above Request for Qualifications package:

Question 1: Please clarify if ADOT is only asking for the Project (Contract) Manager's resume or for resumes of all key personnel identified in the statement of qualifications (SOQ), e.g. other qualified staff discussed in our firm's responses under Relevant Experience (Evaluation Criteria 1) or Demonstrated Knowledge, Skills and Abilities (Evaluation Criteria 2)

Answer 1: Yes, ADOT is only asking for the Project (Contract) Manager's resume.

Question 2: If we are discussing qualifications of other qualified staff (not the Project/Contract Manager) in our firm's responses under Relevant Experience (Evaluation Criteria 1) or Demonstrated Knowledge, Skills and Abilities (Evaluation Criteria 2), should the "ADOT Project Involvement Disclosure Statement" form also be provided for those staff members?

Answer 2: No, Only one disclosure form for the Project (Contract) Manager is to be submitted in the SOQ.

Question 3: Can you please confirm that **only a single resume**, which is that of the Project Contract Manager, is required to be attached to the SOQ submittal?

Answer 3: Yes, ADOT is only asking for the Project (Contract) Manager's resume.

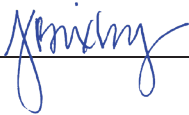
Question 4: Can you please confirm that by stating the Project Contract Manager is the only person considered as *key personnel* for this contract, that **only a single "ADOT Project Involvement Disclosure Statement"** form (page 3 of Part B of the SOQ) is required to be submitted?

Answer 4: Yes, Only one disclosure form for the Project (Contract) Manager is to be submitted in the SOQ.

Thank you,

April R Conti-Farris
April R Conti-Farris
Contract Specialist
Engineering Consultants Section

AN OFFEROR MUST ACKNOWLEDGE RECEIPT OF THIS AMENDMENT BY SIGNING BELOW AND INCLUDING ALL PAGES OF THIS AMENDMENT IN THE SOQ SUBMITTAL. FAILURE TO DO SO SHALL RESULT IN REJECTION OF THE PROPOSAL.

<u>AECOM Technical Services, Inc.</u>	
CONSULTANT NAME	SIGNATURE

* This amendment is not included in the total page count in the Statement of Qualification submittal.

CONSULTANT INFORMATION PAGES (CIP)

CONTRACT NO.: 2025-003

CONTACT PERSON: Jennifer Bixby, PE, PTOE

E-MAIL ADDRESS: jennifer.bixby@aecom.com

TITLE: Vice President

CONSULTANT FIRM: AECOM Technical Services, Inc.

ADDRESS: 7720 North 16th Street, Suite 100

CITY, STATE, ZIP: Phoenix, AZ 85020

TELEPHONE: 602.371.1100

FAX NUMBER: 602.371.1615

UNIQUE ENTITY ID# (FROM SAM WEBSITE): EPUXNLX5EYC4

ADOT CERTIFIED DBE FIRM? (YES/NO) No

SUBCONSULTANT(S):	TYPE OF WORK	ADOT CERTIFIED DBE FIRM (YES/NO)
N/A		

NOTE: This page is not evaluated by the Selection Panel but is used by Engineering Consultants Section for administrative purposes.

SUBCONSULTANT(S) TABLE:

SUBCONSULTANT FIRM NAME:	N/A
CONTACT PERSON:	
E-MAIL ADDRESS:	
TITLE:	
ADDRESS:	
CITY, STATE ZIP:	
TELEPHONE:	
FAX NUMBER:	
UNIQUE ENTITY ID #:	

SUBCONSULTANT FIRM NAME:	
CONTACT PERSON:	
E-MAIL ADDRESS:	
TITLE:	
ADDRESS:	
CITY, STATE ZIP:	
TELEPHONE:	
FAX NUMBER:	
UNIQUE ENTITY ID #:	

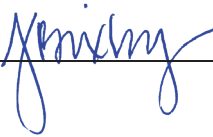
NOTE: Each Subconsultant listed in the SOQ must be included in the Subconsultant Table of the CIP. Add additional Subconsultant Table pages as necessary. The CIP is not evaluated by the Selection Panel but is used by Engineering Consultants Section for administrative purposes.

*Please confirm that each Subconsultant listed is in the eCMS database. If a Subconsultant's name is not in the eCMS database, contact ECS at E2@azdot.gov and allow two (2) business days to have the Subconsultant added to eCMS. Click [Here](#) check the eCMS database or go to ECS Website.

DBE GOAL ASSURANCE/DECLARATION

This Contract is Race Neutral (No DBE Goal-DBE use encouraged).

By signing below, and in order to submit an SOQ proposal and be considered to be awarded for this contract, in addition to all other pre-award requirement, the consultant/Proposer certifies that they will meet the established DBE goal or will make good faith efforts to meet the goal for the contract and that arrangements with certified DBEs have been made prior to SOQ and/or Cost Proposal submission. The proposer will meet the established DBE goal or will make good faith efforts to meet the goal on each Task Order assignment associated with the contract and that arrangements with certified DBEs have been made prior to SOQ and/or Task Order proposal submission.

 _____ Signature	09/05/2024 _____ Date
Jennifer Bixby, PE, PTOE _____ Printed Name	Vice President _____ Title

SOQ SUBMITTAL CHECKLIST

Place a check mark on the left side of the table indicating compliance with the following items. Only include the Supplemental Services Disclosure Form listed below if the form is requested in the Request for Qualifications:

✓	SOQ is within the page limit indicated in the RFQ
✓	SOQ is combined into one PDF Document no larger than 15 MB
✓	All Amendments are Included and Signed
✓	Introduction Letter (Including all required elements/statements)
✓	SOQ Proposal Formatted According to Requirements Listed in RFQ Section IV, #11.
✓	Correct SOQ Certification List (15 pt OR 9 pt) Signed and Dated by a Principal or Officer of the Firm
✓	Completed Consultant Information Pages (CIP)(Including listing DBE firms, if applicable)
✓	DBE Goal Assurance/Goal Declaration completed (located at the top of this page)
	All Subconsultants & Proposed Work Type listed on CIP (Including indicating DBE firms)
✓	Any Additional Required Documents (Specific to RFQ such as Resumes for all Key Personnel named)
✓	Commenting or User Rights Feature Enabled in SOQ PDF Document
✓	Supplemental Services Disclosure Form (Required for <u>Supplemental Services</u> Type Contracts ONLY)

NOTE: This page is not evaluated by the Selection Panel but is used by Engineering Consultants Section for administrative purposes.