

June 14, 2022

Research firm to help ADOT with DBE contracts

Dear Disadvantaged Business Owners:

The Arizona Department of Transportation (ADOT) has begun the process of updating our overall goal for the participation of Disadvantaged Business Enterprises (DBEs) in our federally funded contracts.

ADOT retained Keen Independent Research to determine the availability of DBEs and other businesses for these contracts. ADOT will use the results to develop new overall goals for DBE participation.

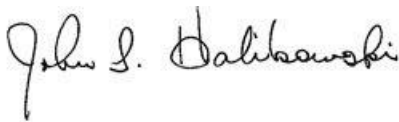
Identifying businesses that are qualified and interested in working on ADOT transportation contracts is key to this research. In Summer 2022, Keen Independent Research and its survey firm, Customer Research International (CRI), are contacting businesses by phone to ask about their future availability for ADOT and local government work.

This list of interested businesses will also increase our awareness of potential contractors, subcontractors, suppliers and consultants for future work.

To learn more about the 2023 ADOT Availability Study, please call Gabe Demarbiex, ADOT's DBE Contract Compliance Officer, at 602-712-7126 or gdemarbiex@azdot.gov.

Additional information can be found one the study [website](#).

Sincerely,



John S. Halikowski
Director