



Financial Management Services

*An Arizona Management System Agency*

**Douglas A. Ducey**, Governor  
**John S. Halikowski**, Director  
**Kristine Ward**, Assistant Director

Date: August 14, 2020

To: ADOT Contractors  
From: ADOT – Financial Management Services  
Subject: January – December 2021 Contractor Cycle Key Dates

Listed below are the established key dates that will pertain to the Contractor Cycle for the year 2021.

| <u>ESTIMATES</u> | <u>MONTHLY CUT-OFF DATE</u> | <u>CONTRACTOR PAYMENT</u> |
|------------------|-----------------------------|---------------------------|
| December 2020    | 01/05/2021                  | 01/20/2021                |
| January 2021     | 02/02/2021                  | 02/17/2021                |
| February 2021    | 03/03/2021                  | 03/17/2021                |
| March 2021       | 04/07/2021                  | 04/21/2021                |
| April 2021       | 05/05/2021                  | 05/19/2021                |
| May 2021         | 06/02/2021                  | 06/16/2021                |
| June 2021        | 07/07/2021                  | 07/21/2021                |
| July 2021        | 08/04/2021                  | 08/18/2021                |
| August 2021      | 08/31/2021                  | 09/15/2021                |
| September 2021   | 10/05/2021                  | 10/20/2021                |
| October 2021     | 11/02/2021                  | 11/17/2021                |
| November 2021    | 12/01/2021                  | 12/15/2021                |
| December 2021    | 01/04/2022                  | 01/19/2022                |

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Anita Kleinman, Deputy Controller