PROJECT DELIVERY MATRIX
SELECTION FACTORS SCORING GUIDE

Project Level Selection Factors
• Does complexity of project warrant special attention?
• Does budget timing and source align with delivery method?
• How does Obligation of funding requirements affect project?
• Accelerate start of project revenue/cash flow
• Budget-Maximize project budget, limits, timing and availability
• Does delivery method Reduce/compress/accelerate project delivery period?
• Risk-Complexity project requirements align with delivery methods?
• Risk-Flexibility needs during all phases of development and delivery phases.
• How does project scope align with delivery methods and processes?

Agency Level Selection Factors
• Internal and external staffing requirements during design and construction
• Staffing experience from development thru design and construction
• Agency goals regarding current local and regional needs.
• Agency Goals-Enhance the environment through less traffic congestion and pollution
• Agency ability to maintain outcome of project during all phases.
• Agency Goal-Minimize project delivery time
• Agency objective to receive Utility clearances
• Agency objective to maintain third party coordination

Policy/Regulatory Level Selection Factors
• Encourage Competition- minimize limitations
• Promote business development- more opportunities
• Minimize impact on the environment
• Does delivery method provide for ease of NEPA compliance?
• Does the delivery method minimize Tribal Impacts on this project?
• Stakeholder impacts
• Does community input require special attention achieved by delivery method?
• Select the best method which aligns with current ADOT public policies.

Special Considerations Selection Factors
• Minimize project cost.
• Consideration of all costs of each delivery method in all phases.
• Does delivery method place uneven pressure on staff?
• Does delivery method place uneven pressures on industry?
• Does delivery method encourage innovation or the opportunity to make changes?
• Are there solutions to issues available throughout the process?
• Is there opportunities to utilize Value Engineering
• Opportunities to reduce life cycle costs through delivery methods.
• How does the historical Life cycle costs compare for similar projects?

Scoring guide and scoring matrix managed by ADOT Construction Group
<table>
<thead>
<tr>
<th>SCORE</th>
<th>DEFINITION</th>
</tr>
</thead>
<tbody>
<tr>
<td>10</td>
<td>The delivery method positively aligns with the project objective perfectly.</td>
</tr>
<tr>
<td>8</td>
<td>The delivery method strongly aligns with the objective or issue and is demonstrated in practice. There is a slight risk that the objective or issue.</td>
</tr>
<tr>
<td>6</td>
<td>Experience and judgment point to the delivery method strongly aligning with the objective or issue. There is a mild risk that the objective may not be beneficial.</td>
</tr>
<tr>
<td>4</td>
<td>Experience and judgment slightly points to the delivery method aligning with the objective. There is a strong risk that the objective will be negatively affected.</td>
</tr>
<tr>
<td>2</td>
<td>There is little benefit to applying the delivery method for this goal or objective. There is a strong likelihood that the object will not be achieved.</td>
</tr>
<tr>
<td>9,7,5,3,1</td>
<td>Intermediate values between two adjacent judgments.</td>
</tr>
</tbody>
</table>

Some Selection Factors may not apply to every project, in this case score the factor a 5.